



# FORWARD LOOKING STATEMENTS

# Safe Harbor Statement

This presentation contains forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Words and expressions reflecting optimism, satisfaction or disappointment with current prospects, as well as words such as "believe," "hopes," "intends," "estimates," "expects," "projects," "plans," "look forward to," "anticipates" and variations thereof, identify forward-looking statements, but their absence does not mean that a statement is not forward-looking. These forward-looking statements are not guarantees of performance and actual results could differ materially from those contained in such statements. These forward-looking statements are based on our current expectations and beliefs concerning future events affecting us and involve known and unknown risks and uncertainties that may cause our actual results or outcomes to be materially different from those anticipated and discussed herein. These risks and uncertainties are discussed in greater detail in our Annual Report on Form 10-K and Quarterly Report on Form 10-Q under the caption "Risk Factors" and in other documents filed by us from time to time with the Securities and Exchange Commission. We caution you not to place undue reliance on the forward-looking statements contained in this presentation. All forward-looking statements are based on information currently available to us as of today, and we undertake no obligation to revise or update these forward-looking statements to reflect events or circumstances after the date of this document, except as required by law.

# **Health Claims Disclaimer**

Statements made in this presentation and appendices have not been evaluated by the Food and Drug Administration. LifeVantage products are not intended to treat, cure, prevent or mitigate any disease. The statements in this presentation are for investors' educational purposes only.





### **THE COMPANY:** LifeVantage (NASDAQ: LFVN)

We believe the secret to unlocking your potential is found in your DNA. LifeVantage is dedicated to helping you master it.

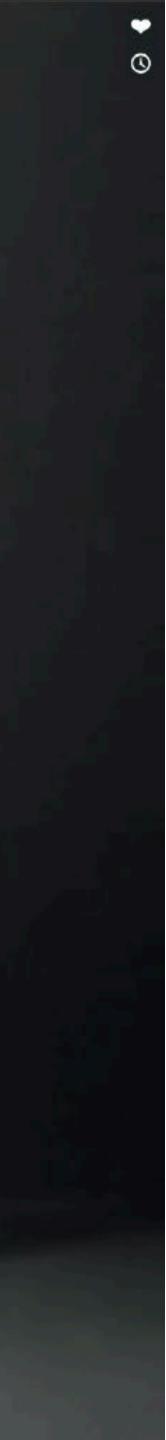
We are a pioneer in Nutrigenomics - a new science dedicated to cracking the human aging code.

We agree with leading researchers that extending human life is inevitable, and we have already made strides to achieve it. However, we believe that in order to truly enjoy extreme longevity, we need to biohack both our physical and financial health. That is why we have combined our pioneering nutrigenomics efforts with a subscription-based entrepreneurial vehicle.

Our products are sold exclusively through that entrepreneurial vehicle - our network of independent distributors.

# https://vimeo.com/329678223/9587c980d1





# LIFEVANTAGE FACT SHEET

| NASDAQ Ticker                      | LFVN            | Share price <sup>1</sup>                 | \$14.57         |
|------------------------------------|-----------------|--|-----------------|
| Shares outstanding <sup>1</sup>    | 14.0 million    | Float <sup>1</sup>                       | 13.0 million    |
| Market Capitalization <sup>1</sup> | \$203.7 million | Enterprise Value <sup>1</sup>            | \$191.6 million |
| Average Daily Volume <sup>1</sup>  | 119,117         | Fiscal 2019 Revenue                      | \$226.0 million |
| Cash at September 30, 2019         | \$13.0 million  | Fiscal 2019 Adjusted EBITDA <sup>2</sup> | \$18.2 million  |
| Debt at September 30, 2019         | \$1.0 million   | Fiscal 2019 Adjusted EPS <sup>2</sup>    | \$0.59          |

(1) As of November 4, 2019.

(2) A reconciliation of non-GAAP measures is included in the appendix to this presentation. Fiscal year ends June 30.



# **INDUSTRY TRENDS**



# TRENDS

#### THE RISE OF THE HEALTH ACTIVATED INDIVIDUAL

- Rapid democratization of genomic and other personalized health data is giving rise to a new wave of health-conscious individuals
- More than ever, education and understanding of one's own health is becoming widespread
- Individuals will research, measure and manage their overall health much like their personal finances
- Millennials have become a major driving force, empowered by ready access to genomic testing, health tools and a social network environment filled with influencers, all with a desire to hack the code to a healthier lifestyle

### **Biohacking**

LifeVantage is a biohacking company. Using nutrigenomics to optimize the human body for increased health.

#### These trends have led to the emergence of "Biohacking"

- The art of hacking your biology using nature's built-in mechanisms to stack the cards in your favor and become the best version of yourself
- Bio-hacking is using science and personalized results to take control of and upgrade your body, your mind and your life
- Our mission is to "Biohack the Aging Code" through the relentless pursuit of science-based, nutrigenomic products with the intent of helping our customers live longer, healthier lives





# **BIOHACKING** PRODUCTS

#### PATENTED

Several patents, including our initial patent "Compositions And Methods" For Alleviating Inflammation And Oxidative Stress In A Mammal"

#### **SCIENCE-BACKED**

Protandim Studies conducted at the following institutions: The Ohio State University LSU University of Colorado Denver Virginia Commonwealth University Colorado State University Texas Tech University

#### **PEER-REVIEWED PUBLISHED RESEARCH**

Research published in the following medical journals: Free Radical Biology & Medicine Enzyme Research Circulation American Journal of Physiology—Lung Cellular and Molecular Physiology











ORIGINAL BREAKTHROUGH

### LifeVantage. TANDIM NRF2 SYNERGIZER

**30 CAPLETS** DIETARY SUPPLEMENT

# LifeVantage. **PROTANDIM® NRF2** SYNERGIZER<sup>™</sup>

### **BACKED BY 28 CLINICAL STUDIES AND COUNTING. INCLUDING:**

In a study conducted by the National Institute of Aging and published in the journal "Aging Cell", Protandim Nrf2 Synergizer was "proven to significantly increase the lifespan of male mice, with a 7% increase in median survival. This is the only nutritional supplement tested that has been proven to increase the median survival in mice, thus delaying the aging process."

In a human clinical study published in "Free Radical Biology and Medicine", vol. 40, issue 2, Protandim Nrf2 Synergizer was also proven to reduce oxidative stress by an average of 40% in only 30 days.





# LifeVantage. **PROTANDIM**<sup>®</sup> TRI-SYNERGIZER

### **PROTANDIM NRF2 SYNERGIZER**

- Oxidative stress theory of aging

### **PROTANDIM NRF1 SYNERGIZER**

- Mitochondrial theory of aging

### **PROTANDIM NAD SYNERGIZER**

- Sirtuin theory of aging
- proteins and healthy longevity\*

\*These statements have not been evaluated by the Food and Drug Administration. This product is not intended to diagnose, treat, cure, or prevent any disease.

Created to activate the Nrf2 pathway, a pathway responsible for antioxidant production that supports antioxidant defenses and detoxification processes.\*

Created to activate the NRF1 pathway, a pathway responsible for mitochondrial health and deliver nutrients know to support mitochondrial\*

Created to activate NAD and NAD-dependent pathways to activate sirtuin







#### PROTANDIM TRI-SYNERGIZER

#### VITALITY STACK



#### PHYSIQ WEIGHT MANAGEMENT

#### TRUESCIENCE SKIN CARE









TRUESCIENCE HAIR CARE

PETANDIM FOR DOGS



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# **INDUSTRY TRENDS**

NUTRIGENOMICS

#### NUTRIGENOMICS

The scientific study of the interaction of nutrition and human genes. Especially with regard to the prevention or treatment of disease.

"The Nutrigenomics market is

expected to reach



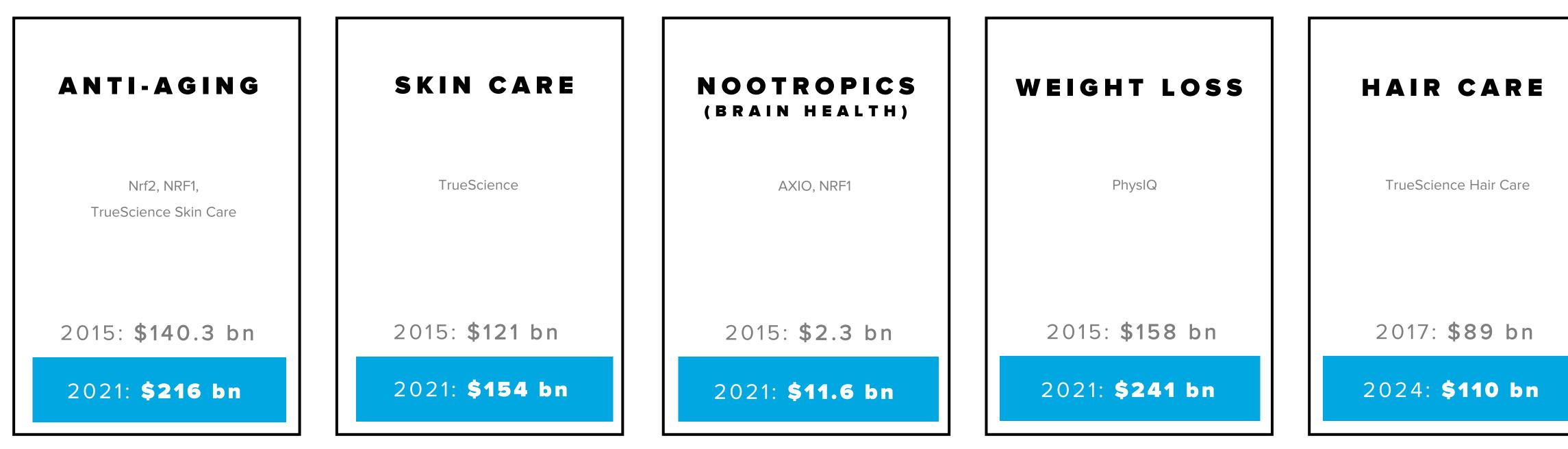
by 2023."

Source: Market Research Future



# **INDUSTRY TRENDS**

ADDITIONAL TRENDS RELATING TO LIFEVANTAGE PRODUCTS











# HOW WE GO TO MARKET





# DIRECT SELLING CHANNEL

### A LARGE GLOBAL SALES CHANNEL IDEALLY SUITED FOR OUR PRODUCTS

- Global sales of \$193 billion in 2018
- More than 118 million direct sellers worldwide
- Global trend towards entrepreneurship
  - 8% aged 18-24

+

+

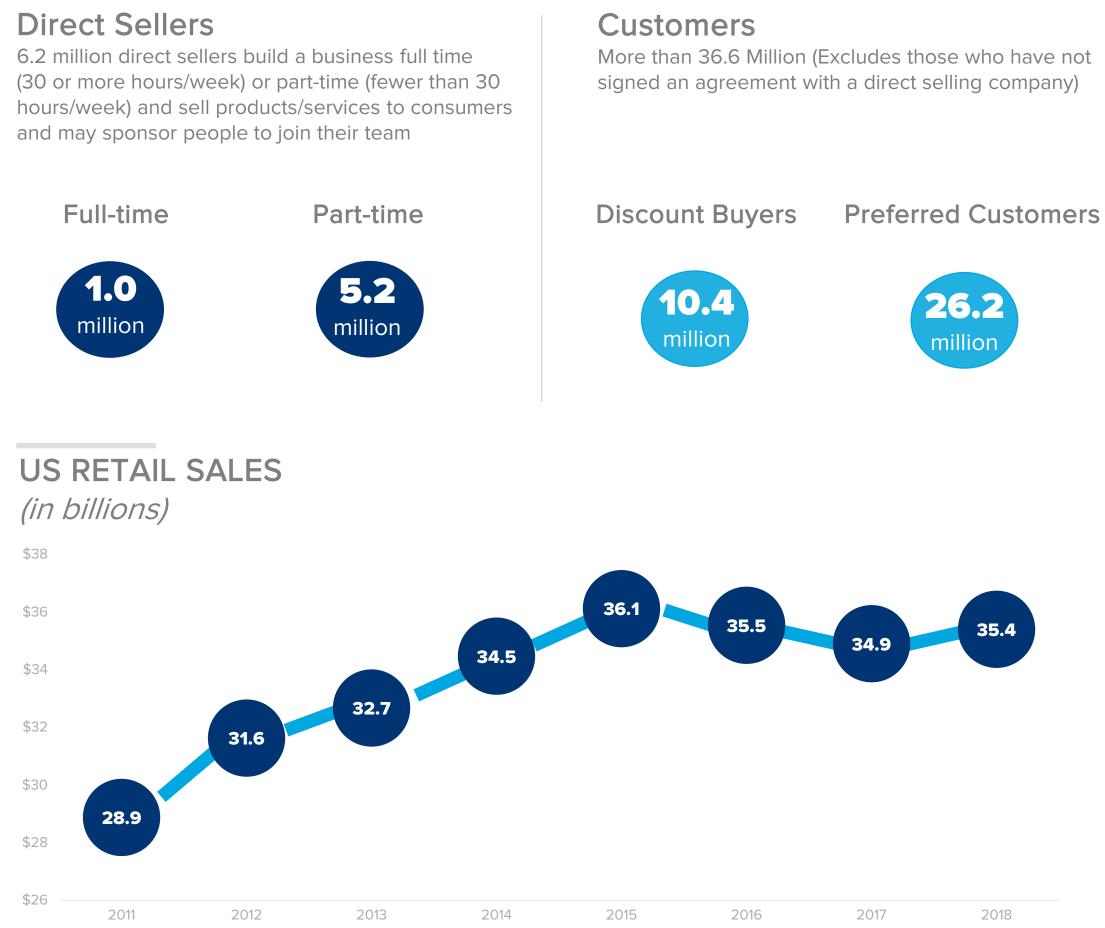
- 20% aged 25-34
- 26% aged 35-44
- 24% aged 45-54
- 22% aged 55+



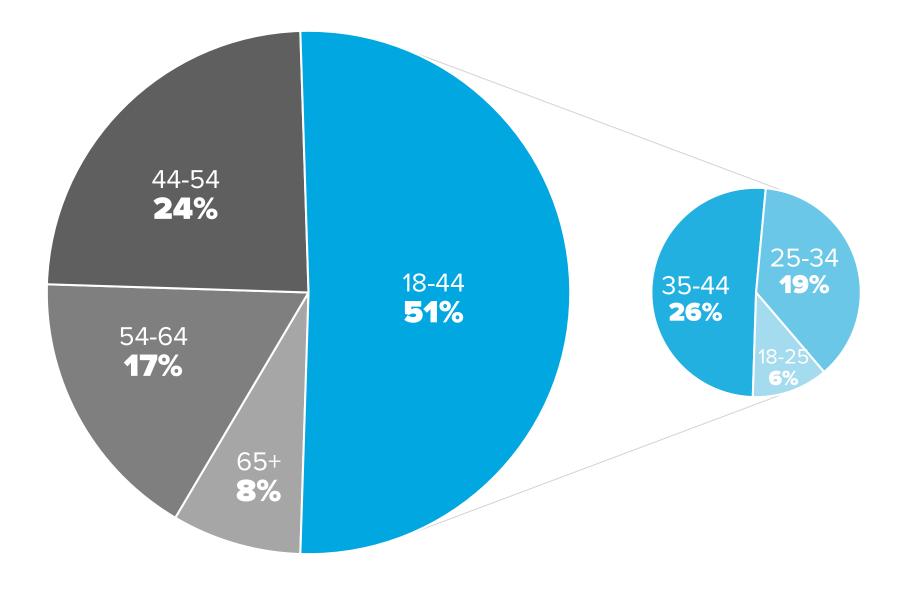
# **INDUSTRY TRENDS**

### DIRECT SELLING IN THE U.S.

#### **PEOPLE INVOLVED IN DIRECT SELLING**



#### **PEOPLE INVOLVED BY AGE**





# **ROOM FOR GROWTH**

#### REGIONAL SALES AND TOP 3 PRODUCT CATEGORIES

### North America: \$37.3 billion

- Wellness: **35%**
- Cosmetics & Personal Care: **17%**
- Household Goods & Durables: **13%**

### South & Central America: \$25.1 billion

- Cosmetics & Personal Care: 62%
- Wellness: 13%
- Household Goods & Durables: 10%

Source: World Federation of Direct Selling Associations 2018 Data

#### Europe: \$39.6 billion

- Wellness: 33%
- Cosmetics & Personal Care: 26%
- Household Goods & Durables: 14%

#### Asia-Pacific: \$89.2 billion

- Wellness: 41%
- Cosmetics & Personal Care: 29%
- Household Goods & Durables: 13%

Current LifeVantage Market





# **ADDRESSING KEY CATEGORIES**

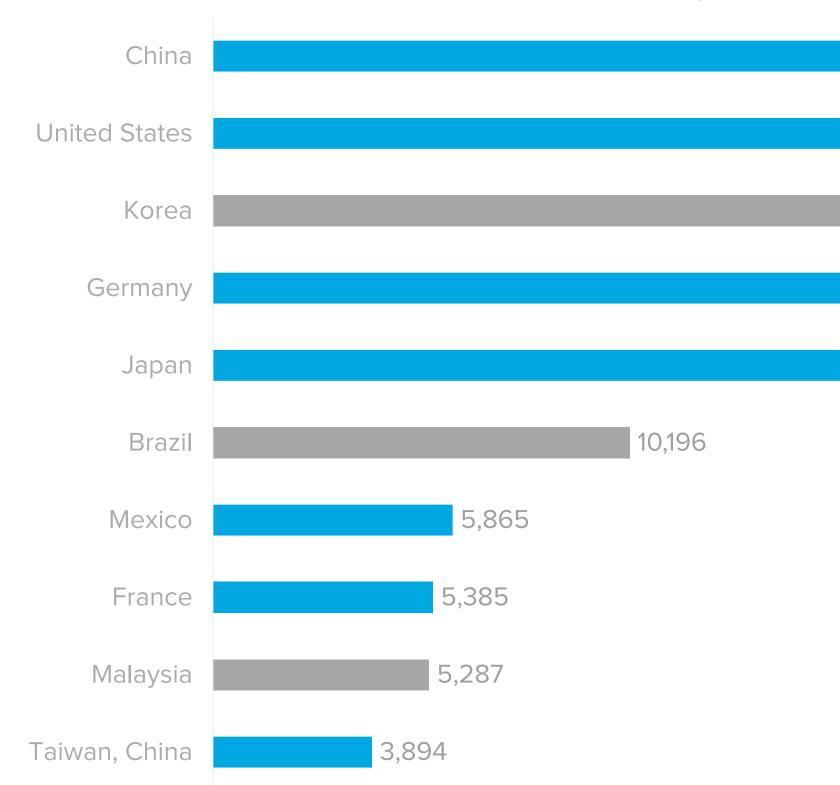
#### LIFEVANTAGE PRODUCTS ADDRESS THE TWO LARGEST CATEGORIES OF DIRECT SELLING GLOBALLY





# **ADDRESSING GLOBAL MARKETS**

#### LIFEVANTAGE OPERATES IN 7 OF THE 10 LARGEST DIRECT SELLING MARKETS GLOBALLY



**Top 10 Direct Selling Markets Globally** 

Source: World Federation of Direct Selling Associations 2018 Data



|        | 35,732 |
|--------|--------|
|        |        |
|        | 35,350 |
| 18,044 |        |
| 17,520 |        |
| 15,608 |        |

# WHAT IS GOING TO DRIVE GROWTH?



GROWTH **OPPORTUNITIES** 

#### **GEOGRAPHICAL**

Greater China expansion utilizing an e-commerce model **Opened Taiwan June 2018 Opened Austria September 2018 Opened Spain March 2019 Opened Ireland May 2019 Opened Belgium June 2019** 

#### **EXPANDING DISTRIBUTOR BASE**

While most companies are scrambling for customers to talk about and recommend their products, we have over 70,000 created both organically and through our "Red Carpet" program

#### **FOCUS ON DRIVING SUBSCRIPTION PLATFORM**

80% of current revenue derived from subscriptions

**NEW PRODUCTS** 

**TOOLS AND TECHNOLOGIES** 



**2**I

# CROSS BORDER E-COMMERCE PROGRAM INTO MAINLAND CHINA

#### ENTERED MAINLAND CHINA THROUGH AN INNOVATIVE E-COMMERCE AND SOCIAL INFLUENCER MODEL

- Formally launched on February 1, 2018
- Business model is not multi-level marketing
- Utilizing third party social influencers in China
- Products already approved for e-commerce

# EXPANDING DISTRIBUTOR BASE

#### **RED CARPET PROGRAM**

- Recently deployed an enhanced effort to attract new experienced leaders to LifeVantage through a program focused on creating relationships with developed leaders with access to our corporate leadership team, while providing activity based incentives as they build their business
- Incentivize experienced sales leaders to attract and retain accomplished salespeople to drive our business

# Enhancing the demographics and skillset of our distributor base

- Focused on enhancing distributor base by attracting a second wave of leaders who are technology adept and social commerce savvy
- History of success with similar programs, which have demonstrated significant return on investment



# **NEW PRODUCT INTRODUCTIONS**

#### **STACKS**

Reconfigured product strategy from single products to a regimen that creates integrated product systems

Combining several of our powerful nutrigenomic products into a single solution that will become the basis of our biohacking protocol

Tri-Synergizer Stack Vitality Stack **Beauty Stack** 

Introduced Vitality Stack Packets, providing convenient single-day serving size for on-the-go customers

#### **FLAGSHIP PRODUCTS TO KEY GROWTH MARKETS**

Launched Protandims in Mexico, Thailand, and Australia

#### **NEW PRODUCT LAUNCHES**

FY2018 – Omega+, TruScience Hand Cream FY2019 – TrueScience Hair Care System<sup>®</sup> in October 2018 FY2019 – PhysIQ System<sup>®</sup> Update in February 2019 FY2020 – Protandim NAD and Protandim Tri-Synergizer in October 2019







# LifeVantage PROTANDIM® \* NAD SYNERGIZER

### THE NEWEST MEMBER OF THE PROTANDIM FAMILY

- A Nutigenomic breakthrough shown to activate NAD and NAD-dependent pathways to activate sirtuin proteins and healthy longevity\*
- Sirtuins are responsible for an extremely important process called cellular autophagy and are related to supporting a healthy vascular system, maintaining cholesterol levels already in the healthy range, supporting the body's healthy inflammation response, supporting joint health, heightening mental focus, improving mood, motivation, energy, and much more\*
- Sirtuin activity declines as we age  $\simeq 60\%^*$
- NAD can increase sirtuin activity by 100% in 24 hours\*

#### Launched October 2019

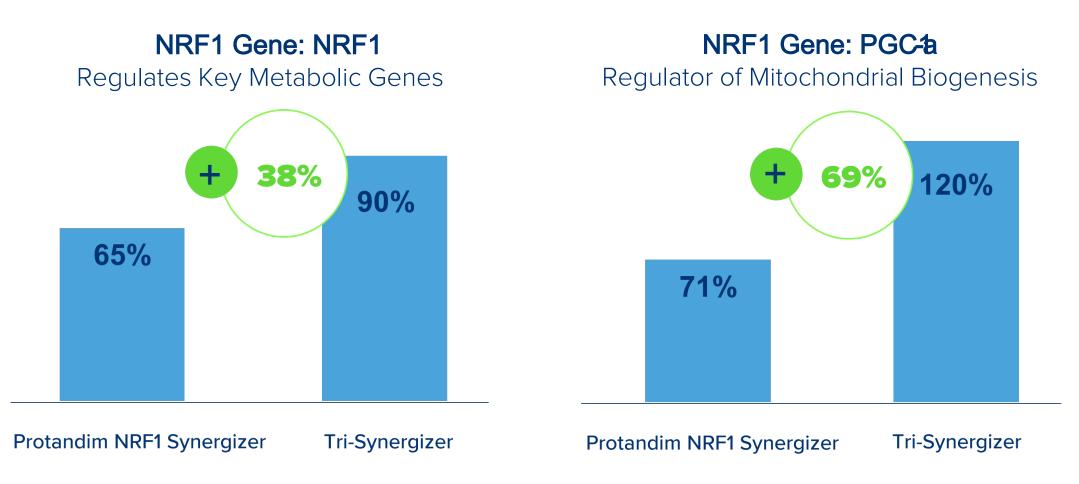
\*These statements have not been evaluated by the Food and Drug Administration. This product is not intended to diagnose, treat, cure, or prevent any disease.

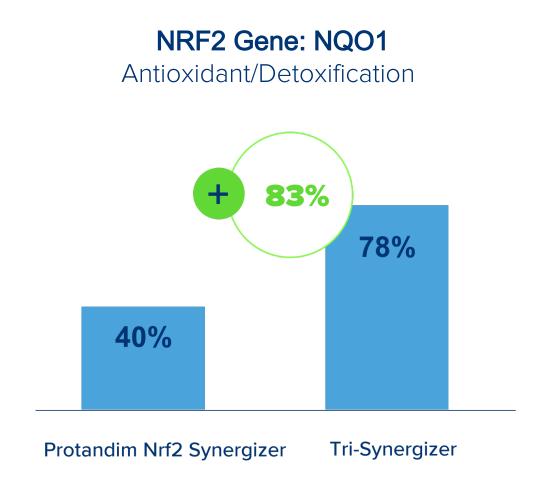
# LifeVantage。 PROTANDIM® TRI-SYNERGIZER

# SYNERGISTIC EFFECT OF TRI-SYNERGIZER

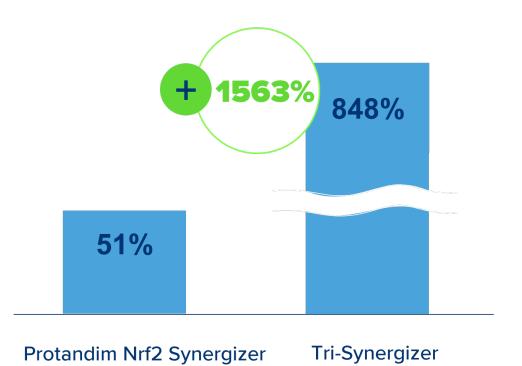
- Clinical research demonstrates significate synergies across three flagship protandim products\*
- Tri-synergizer stack developed to deliver improved efficacy\*
- Research indicates significantly higher performance than alternative NAD products\*

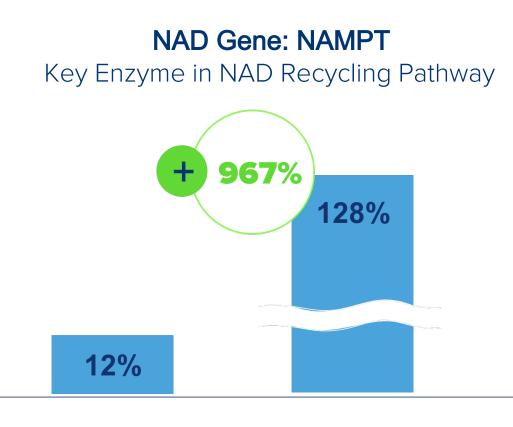
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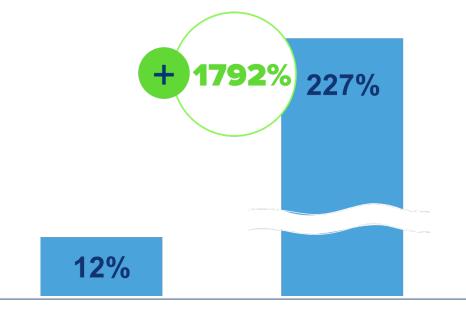
NRF2 Gene: HMOX1 Healthy Inflammatory Response





Protandim NAD Synergizer Tri-Synergizer





Protandim NAD Synergizer Tri-Synergizer



# truescience. Hair Care System

Launched on October 30, 2018

- Engineered with Nrf2 ingredients
- Backed by independent market research
- Scores very well on popular app Think Dirty – targeting ingredient conscious consumers focused on on clean and safe personal care products

\$89 billion global industry, growing to \$110 billion by 2024<sup>1</sup>

<sup>1</sup> Zion Market Research







Launched on February 8, 2019

We do weight management differently – with less fad and more science to give you a better way to feel great.\*

By working with your body's natural systems, PhysIQ balances your digestive system, supports your metabolism to burn fat, and provides protein and amino acids to help build lean muscle and keep you feeling full.\*

Used as part of a healthy diet and exercise program, it can help you optimize your health in a way nature intended. It's a hard-working weight management system that helps you achieve your fitness goals.\*

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### PHYSIQ WHEY PROTEIN

aturally flavored vanilla

0 SERVINGS <sup>IET WT. 1</sup> LB 11 OZ. (765 G)

LifeVantage

PHYSIQ PREBIOTIC

natural blood orange fla

30 SERVINGS NET WI: 4.55 CZ. (132 G) DIETARY SUPPLEMENT 4

4

1

365

4

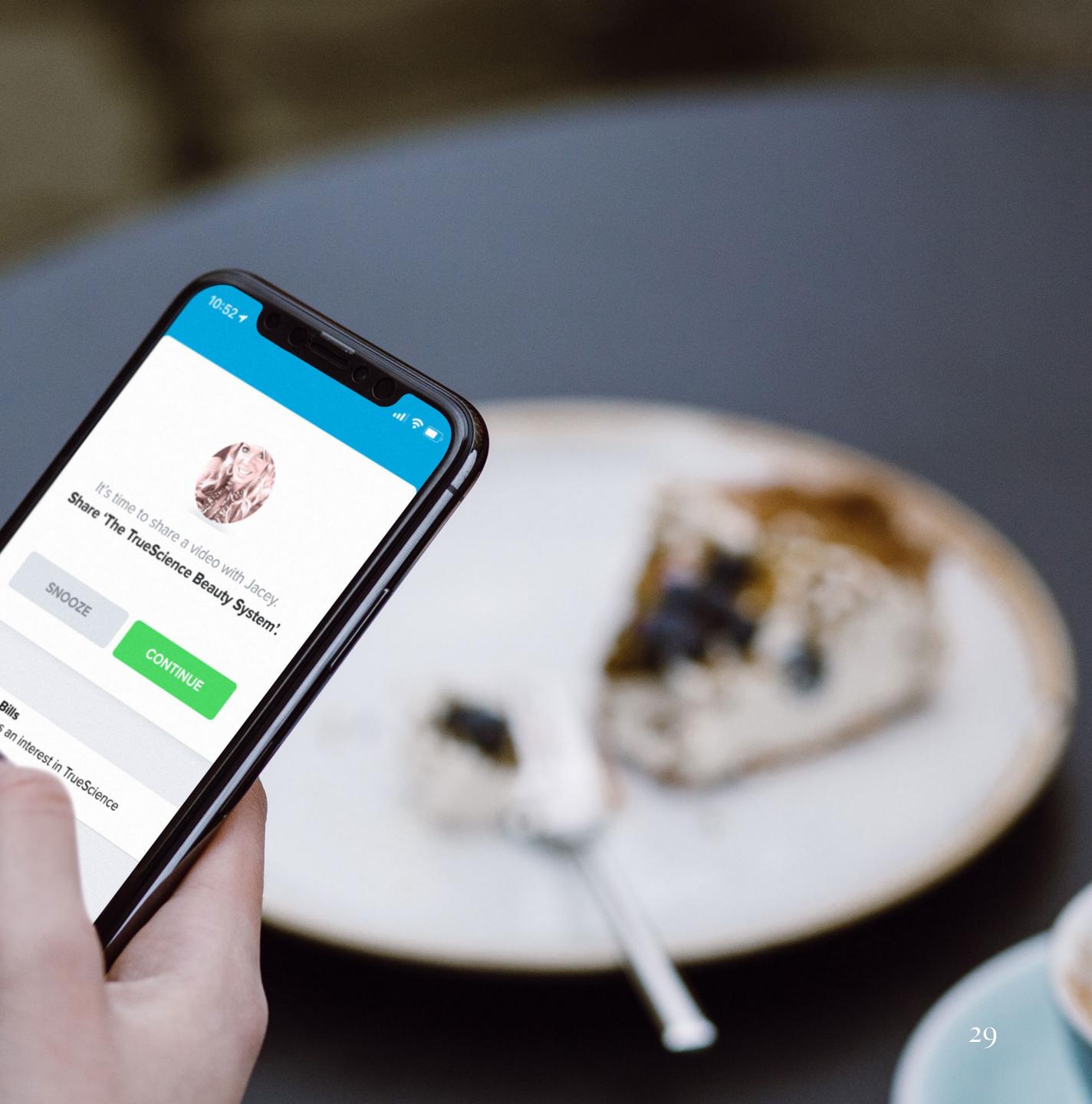
# TO DRIVE LONG-TERM GROWTH

Using machine learning to tell any Distributor the right thing to share with the right person, at the right time.

Why Should I Share a

People

 $\checkmark$ 

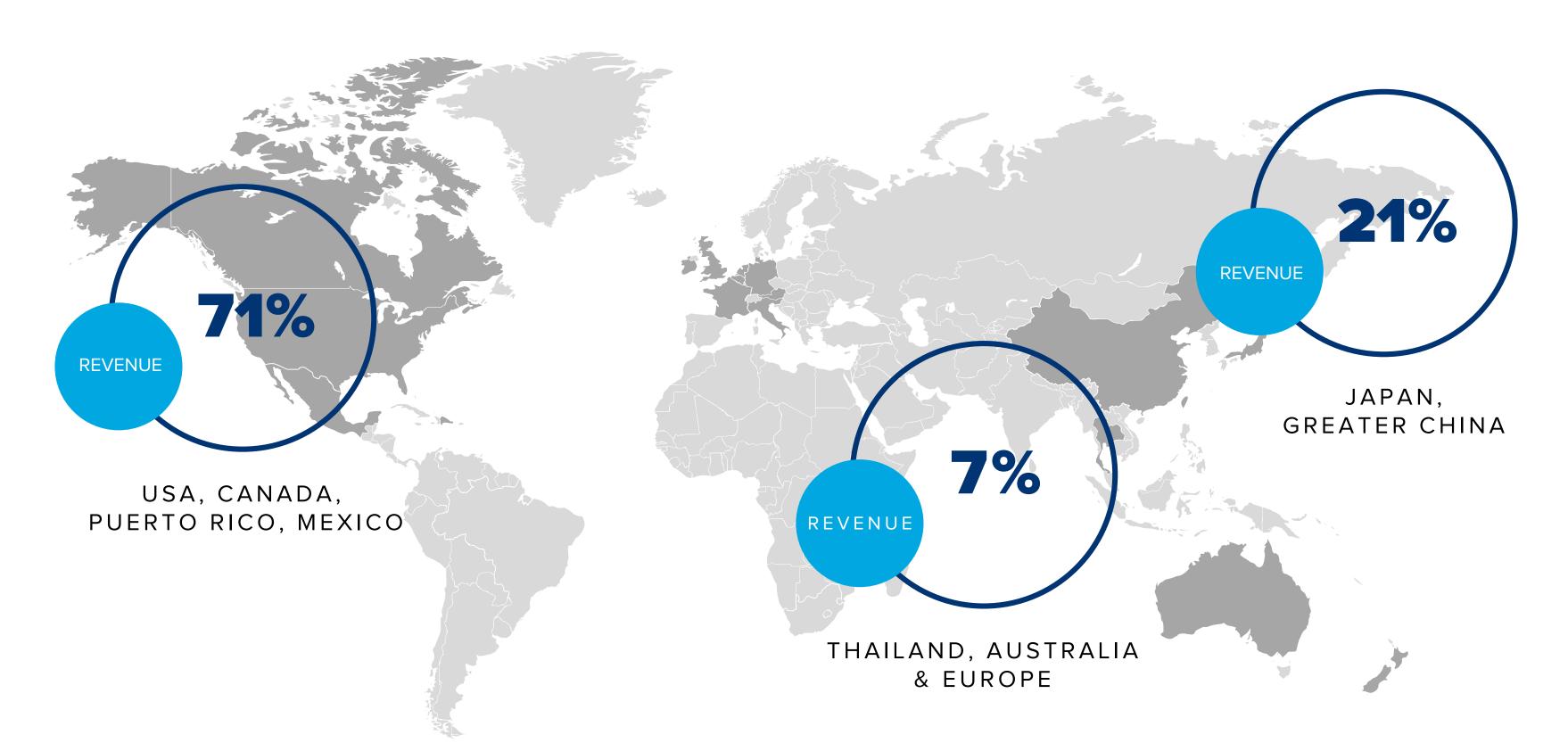


## **FINANCIAL OVERVIEW**



# **GLOBAL REACH**

AT LIFEVANTAGE PERCENTAGE OF SALES BY AREA



# \$193 BILLION INDUSTRY

Africa/Middle East 1% South & Central America 13% North America 19% Kurope 21%

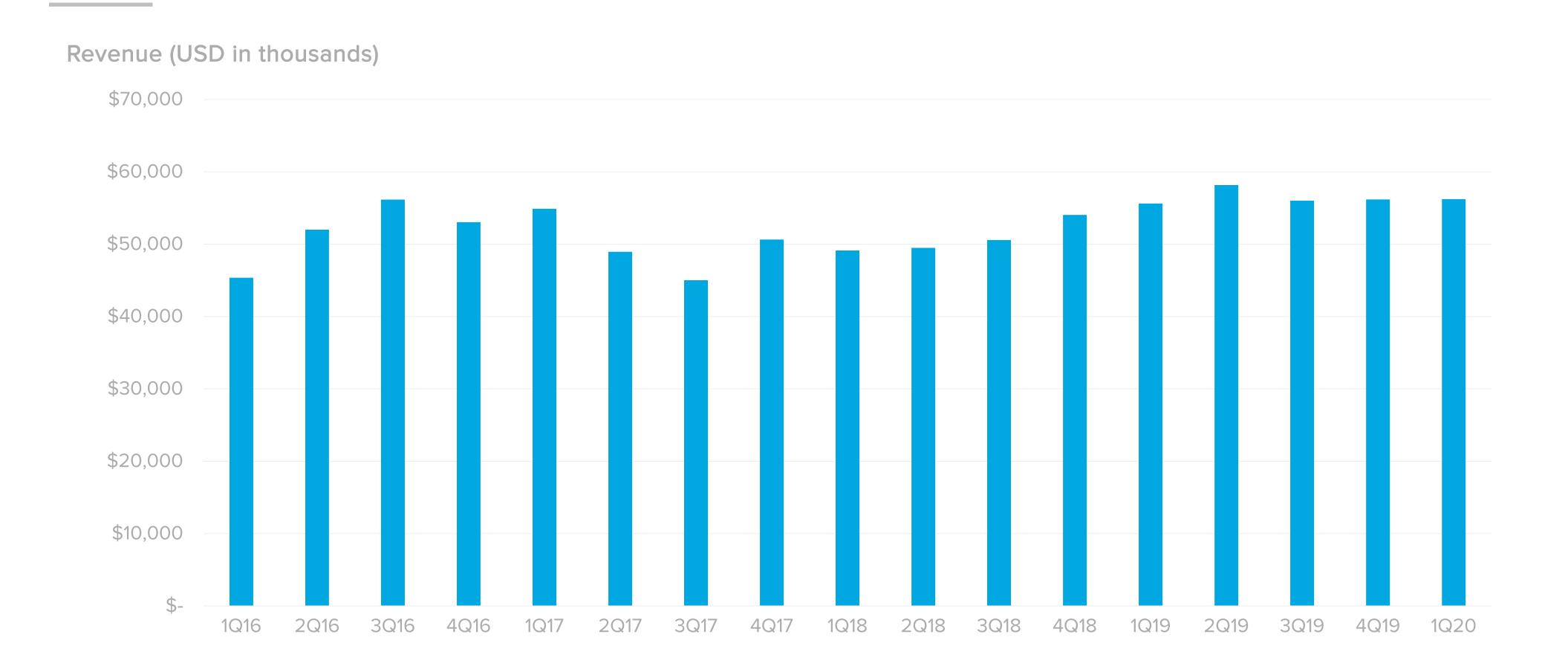
Source: World Federation of Direct Selling Associations 2018 Data



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# **SALES HISTORY**

### LIFEVANTAGE





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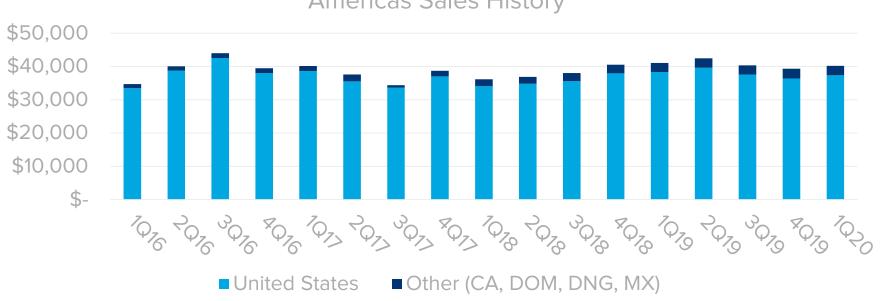
## **AMERICAS MARKET**

### LIFEVANTAGE



# 71% OF SALES

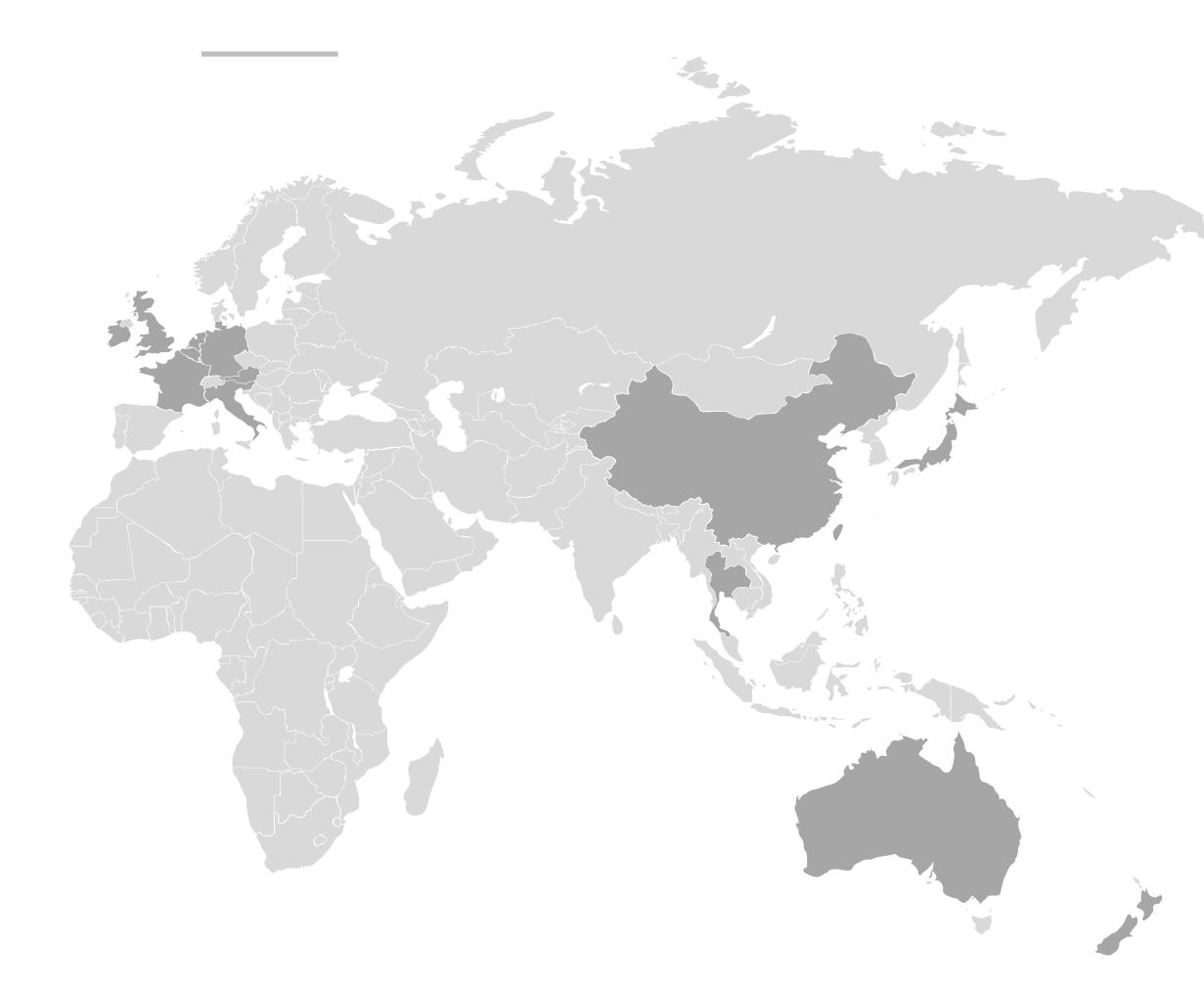
- Launched Protandim Nrf2, Omega+, ProBio in Mexico
- Successful Leadership Events
  - Elite Academy in Charleston
  - Global Convention event in Salt Lake City
  - Elite Academy in Anaheim
  - Elite Academy in Denver
  - Canada Leadership Academy in Vancouver
  - Elite Academy in Orlando
  - Elite Academy in Indianapolis
  - Elite Academy in Kansas City
  - Elite Academy in Long Beach



Americas Sales History

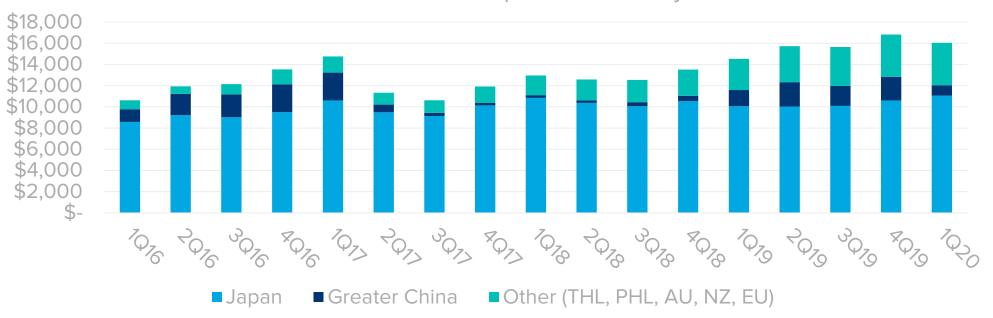


## **ASIA PACIFIC AND EUROPE MARKETS** LIFEVANTAGE



# 29% OF SALES

- Product expansion into Australia, Thailand, EU and Taiwan
- Country Launches
  - Germany in September 2017
  - China in February 2018
  - Taiwan in June 2018
  - Austria in September 2018
  - Ireland in May 2019
  - Belgium in June 2019
- Successful Leadership Events
  - Elite Academy event in Japan
  - European Leadership Academy event in Netherlands



Asia/Pacific & Europe Sales History



# **FISCAL 2020 INITIATIVES**

#### Subscriptions—Become Masters of Biohacking Subscriptions

- 60% of members process a subscription order in their first 90 days •
- Developing free shipping program
- Adapting products to regional markets
- Influencers—Attract and Create Biohacking Influencers •
  - Expand Red Carpet program, driving favorable ROI
  - Expand geographical footprint with 2 new markets, focused on Asia
  - Refine cadence of member events to get closer to members and increase attendance
- Simplify—Make it as Easy to Build a Business at LifeVantage as it is to order an Uber
  - Introducing daily pay into compensation plan to further incentivize independent distributors
  - Increase penetration of the LV App
  - Update and enhance international compensation plan •
- Foundation—Build a Foundation for Future Growth
  - Develop internal talent
  - Enhance cyber security
  - Upgrade member-facing systems to improve convenience, remove friction and improve efficiencies



Launching Protandim NAD and Protandim Tri-Synergizer stack, an innovative new addition to the flagship Protandim product line

# **BUSINESS MODEL**

LIFEVANTAGE

(as % of revenue)

Gross Margin<sup>1</sup>

Commissions and Incentives

 $SG&A^2$ 

Operating Margin<sup>3</sup>

Adjusted EBITDA Margin<sup>3</sup>

A reconciliation of non-GAAP items is included at the appendix of this presentation

<sup>1</sup>Non-GAAP adjustments to FY 2018 gross margin to exclude the benefit related to a change in estimate for the accrual of import duties. A full reconciliation of FY2018 adjusted earnings are included at the end of this presentation <sup>2</sup> Non-GAAP adjustments to FY 2017 to FY2019 SG&A to exclude expenses associated with the audit committee review, class action expenses, non-recurring legal expenses, insurance reimbursement and recruiting, severance and management transition fees. A full reconciliation of FY2017 to FY2019 adjusted earnings are included at the end of this presentation <sup>3</sup> Non-GAAP adjustments to FY 2017 to FY2019 include the adjustments noted above. A full reconciliation of FY2017 to FY2019 adjusted earnings are included at the end of this presentation

| Y 2017 | FY 2018 | FY 2019 | Long-term Target |
|--------|---------|---------|------------------|
|        |         |         |                  |
| 83.2%  | 82.4%   | 83.2%   | 84.0%            |
| 48.5%  | 48.3%   | 48.1%   | 48.0%            |
| 30.4%  | 29.0%   | 30.3%   | 24.0%            |
| 4.2%   | 5.1%    | 4.8%    | 12.0%            |
| 6.6%   | 7.3%    | 8.1%    | 14.5%            |





# **INVESTMENT** SUMMARY

Well positioned with on-trend scientific products in a growing, global sales channel

Highly efficient, subscription based business model with strong cash flow and high incremental margins

Continuous focus on product innovation and international market opportunities position us for growth

Demonstrated ability to drive accelerative revenue growth



APPENDIX



# **RECENT OPERATING RESULTS COMPARISON** LIFEVANTAGE

#### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited) Mos - C (In thousands, except per share data) Q1 of Revenue, net \$ Cost of sales Gross profit Commissions and incentives Selling, general and administrative Total operating expenses Operating income Interest expense Other income (expense), net Total other expense Income before income taxes Income tax (expense) benefit Net income \$ EPS (Net income per share, basic) \$ EPS (Net income per share, diluted) Weighted average shares, basic Weighted average shares, diluted Non-GAAP Items **Adjusted EBITDA\*** Adjusted Net Income\* \$ Adjusted EPS (Net income per share, diluted)\*

\* A reconciliation of non-GAAP items, including Adjusted EBITDA, Adjusted Net Income and Adjusted Earnings per Diluted Share, is included in the appendix of this presentation

| ost Recent<br>Quarter<br>f Fiscal 2020     |          | Year Period<br>f Fiscal 2019               | Year over<br>Year<br>Change<br>% |          | Previous<br>Sequential<br>Quarter<br>of Fiscal 2019 | Sequential<br>Change<br>%     |
|--|----------|--|----------------------------------|----------|---|-------------------------------|
| <b>56,228</b><br>9,190                     | \$       | <b>55,609</b><br>9,199                     | 1.1%                             | \$       | <b>56,170</b><br>9,710                              | 0.1%                          |
| 47,038                                     |          | 46,410                                     | 1.4%                             |          | 46,460  | 1.2%                          |
| 26,774<br>17,686<br>44,460<br><b>2,578</b> |          | 27,785<br>17,301<br>45,086<br><b>1,324</b> | 94.7%                            |          | 25,454<br>15,337<br>40,791<br><b>5,669</b>          | (54.5%)                       |
| (48)<br>(80)<br>(128)<br>2,450<br>(689)    |          | (110)<br>(49)<br>(159)<br>1,165<br>(254)   | 02.2%                            |          | (41)<br>(130)<br>(171)<br>5,498<br>(1,591)<br>2,007 | (E 4 Q9/)                     |
| 1,761                                      |          | 911  | 93.3%                            |          | 3,907   | (54.9%)                       |
| 0.13<br>0.12                               | \$<br>\$ | 0.07<br>0.06                               | 85.7%<br>100.0%                  | \$<br>\$ | 0.28<br>0.26  | (53.6%)<br>(53.8%)            |
| 14,009<br>15,106                           |          | 13,987<br>15,139                           |                                  |          | 14,138<br>15,117                                    |                               |
| 4,717<br>1,927<br>0.13                     | \$       | 3,260<br>1,038<br>0.07                     | 44.7%<br>85.6%<br>85.7%          | \$       | 7,691<br>3,975<br>0.26                              | (38.7%)<br>(51.5%)<br>(50.0%) |





### HISTORICAL INCOME STATEMENTS LIFEVANTAGE

#### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(In thousands, except per share data)

Revenue, net Cost of sales Gross profit

Commissions and incentives Selling, general and administrative Total operating expenses **Operating income** 

Interest expense Other expense, net Total other expense Income before income taxes Income tax expense **Net income** 

EPS (Net income per share, basic) EPS (Net income per share, diluted)

Weighted average shares, basic Weighted average shares, diluted

Non-GAAP Items Adjusted EBITDA\* Adjusted Net Income\* Adjusted EPS (Net income per share, diluted)\*

\* A reconciliation of non-GAAP items, including Adjusted EBITDA, Adjusted Net Income and Adjusted Earnings per Diluted Share, is included in the appendix of this presentation

| Fiscal Year ended June 30, |         |    |         |            |         | Fis | cal 2019 | Fis | cal 2020 |
|----------------------------|---------|----|---------|------------|---------|-----|----------|-----|----------|
|                            | 2017    |    | 2018    |            | 2019    |     | Q1 19    |     | Q1 20    |
| \$                         | 199,489 | \$ | 203,204 | \$         | 225,958 | \$  | 55,609   | \$  | 56,228   |
|                            | 33,456  |    | 34,848  | . <u> </u> | 37,973  |     | 9,199    |     | 9,190    |
|                            | 166,033 |    | 168,356 |            | 187,985 |     | 46,410   |     | 47,038   |
|                            | 96,662  |    | 98,193  |            | 108,620 |     | 27,785   |     | 26,774   |
|                            | 64,922  |    | 59,840  |            | 69,551  | 1   | 17,301   |     | 17,686   |
|                            | 161,584 |    | 158,033 |            | 178,171 |     | 45,086   |     | 44,460   |
|                            | 4,449   |    | 10,323  |            | 9,814   |     | 1,324    |     | 2,578    |
|                            | (570)   |    | (456)   |            | (323)   |     | (110)    |     | (48)     |
|                            | (969)   |    | (319)   |            | (261)   |     | (49)     |     | (80)     |
|                            | (1,539) |    | (775)   |            | (584)   |     | (159)    |     | (128)    |
|                            | 2,910   |    | 9,548   |            | 9,230   |     | 1,165    |     | 2,450    |
|                            | (1,302) |    | (3,787) |            | (1,801) |     | (254)    |     | (689)    |
|                            | 1,608   |    | 5,761   |            | 7,429   |     | 911      |     | 1,761    |
| \$                         | 0.12    | \$ | 0.41    | \$         | 0.53    | \$  | 0.07     | \$  | 0.13     |
| \$                         | 0.11    | \$ | 0.41    | \$         | 0.50    | \$  | 0.06     | \$  | 0.12     |
|                            | 13,881  |    | 13,992  |            | 14,055  |     | 13,987   |     | 14,009   |
|                            | 14,118  |    | 14,136  |            | 14,980  |     | 15,139   |     | 15,106   |
|                            |         |    |         |            |         |     |          |     |          |
|                            | 13,087  |    | 14,910  |            | 18,249  |     | 3,260    |     | 4,717    |
|                            | 3,932   |    | 7,194   |            | 8,889   |     | 1,038    |     | 1,927    |
| \$                         | 0.27    | \$ | 0.51    | \$         | 0.59    | \$  | 0.07     | \$  | 0.13     |



# **HISTORICAL BALANCE SHEET AND CASH FLOWS** LIFEVANTAGE

#### SUMMARIZED BALANCE SHEET AND CASH FLOW METRICS

| (Unaudited, in thousands, except per share data)                                   |    |
|--|----|
| Cash and Cash Equivalents  | \$ |
| Current Portion of Long-term Debt<br>Long-term Debt, Net of Discount<br>Total Debt |    |
| Net Cash (Cash and equivalents less total Debt)<br>Net Cash per share, diluted     | \$ |
| Total Assets<br>Total Stockholders' Equity   |    |
| Book Value per share, diluted  | \$ |
|  |    |
| (Unaudited, in thousands, except per share data)                                   |    |
| Net Cash Provided by Operating Activities<br>Capital Expenditures                  | \$ |
| Free Cash Flow<br>Free Cash Flow per share, diluted                                | \$ |

| As of June 30,                  |  |   |   |   |   | As of September 30,  |  |  |  |  |
|---------------------------------|--|---|---|---|---|--|--|--|--|--|
| 2017                            |  | 2018  |   | 2019  |   | 2018   |  | 2019   |  |  |
| 11,458                          | \$   | 16,652  | \$  | 18,824  | \$  | 17,123   | \$   | 13,009   |  |  |
| 2,000<br>5,440                  |  | 2,000<br>3,412  |   | 1,454<br>-  |   | 2,000<br>2,921   |  | 969  |  |  |
| 7,440                           |  | 5,412   |   | 1,454   |   | 4,921  |  | 969  |  |  |
| 4,018<br>0.28                   | \$   | 11,240<br>0.80  | \$  | 17,370<br>1.16  | \$  | 12,202<br>0.81   | \$   | 12,040<br>0.80   |  |  |
| 45,249<br>14,527<br><b>1.03</b> | \$   | 51,142<br>21,947<br><b>1.55</b>   | \$  | 55,273<br>27,199<br><b>1.82</b>                       | \$  | 51,921<br>23,531<br><b>1.55</b>  | \$   | 56,000<br>29,624<br><b>1.96</b>  |  |  |
|                                 | 11,458<br>2,000<br>5,440<br>7,440<br><b>4,018<br/>0.28</b><br>45,249<br>14,527 | 2017   11,458 \$   2,000 \$   2,000 \$   5,440 \$   7,440 \$   4,018 \$   0.28 \$   45,249 \$   14,527 \$ | 20172018 $11,458$ \$ $16,652$ $2,000$ $2,000$ $5,440$ $3,412$ $7,440$ $5,412$ $4,018$ $0.28$ \$ $0.80$ $45,249$ $14,527$ $21,947$ | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$ | 201720182019 $11,458$ \$ $16,652$ \$ $18,824$ $2,000$ $2,000$ $1,454$ $5,440$ $3,412$ - $7,440$ $5,412$ $1,454$ $4,018$ $11,240$ $17,370$ $0.28$ \$ $0.80$ \$ $45,249$ $51,142$ $55,273$ $14,527$ $21,947$ $27,199$ | 201720182019 $11,458$ \$ $16,652$ \$ $18,824$ \$ $2,000$ $2,000$ $1,454$ \$ $2,000$ $2,000$ $1,454$ - $5,440$ $3,412$ $7,440$ $5,412$ $1,454$ - $4,018$ $11,240$ $17,370$ \$ $0.28$ \$ $0.80$ \$ $1.16$ \$ $45,249$ $51,142$ $55,273$ $27,199$ | 2017201820192018 $11,458$ \$ $16,652$ \$ $18,824$ \$ $17,123$ $2,000$ $2,000$ $1,454$ $2,000$ $5,440$ $3,412$ - $2,921$ $7,440$ $5,412$ $1,454$ $4,921$ $4,018$ $11,240$ $17,370$ $12,202$ $0.28$ \$ $0.80$ \$ $1.16$ \$ $45,249$ $51,142$ $55,273$ $51,921$ $14,527$ $21,947$ $27,199$ $23,531$ | 201720182019201811,458\$16,652\$18,824\$17,123\$2,0002,0001,4542,000 $2,921$ $2,921$ $2,921$ $2,921$ $2,921$ 7,4403,412-2,921 $2,921$ $2,921$ $2,921$ $2,921$ $2,921$ 7,4405,4121,4544,921 $4,921$ $4,921$ $4,921$ $4,921$ $4,921$ 4,01811,24017,37012,202 $8$ $0.80$ \$ $1.16$ \$ $0.81$ \$45,24951,14255,27351,921 $23,531$ $23,531$ $51,921$ $23,531$ |  |  |

Fiscal Year ended June 30,

|   |                      |    |                      |      |                       |    | September 30,        |    |                          |  |
|---|----------------------|----|----------------------|------|-----------------------|----|----------------------|----|--------------------------|--|
|   | 2017                 |    | 2018                 | 2019 |                       |    | 2018                 |    | 2019                     |  |
| 5 | 6,597<br>1,055       | \$ | 13,256<br>4,649      | \$   | 17,789<br>2,506       | \$ | 2,366<br>86          | \$ | (3,469)<br>752           |  |
| 5 | 5,542<br><b>0.39</b> | \$ | 8,607<br><b>0.61</b> | \$   | 15,283<br><b>1.02</b> | \$ | 2,280<br><b>0.15</b> | \$ | (4,221)<br><b>(0.28)</b> |  |

Three Months ended



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## **NON-GAAP RECONCILIATIONS**

LIFEVANTAGE

#### Adjusted Net Income

(Unaudited, in thousands, except per share data)

GAAP net income Adjustments: Executive team recruiting and transition expenses Audit committee independent review expenses Class-action lawsuit expenses Executive team severance expenses, net Write-off of intangible assets Other nonrecurring legal and accounting expenses Insurance reimbursement Change in estimate of accrued import liabilities Tax impact of adjustments Tax expense impact of revaluation of deferred tax assets Total adjustments, net of tax Non-GAAP net income: Diluted earnings per share, as reported

Total adjustments, net of tax

Diluted earnings per share, as adjusted\*

\* May not add due to rounding

\*\* A reconciliation of non-GAAP items, including Adjusted EBITDA, Adjusted Net Income and Adjusted Earnings per Diluted Share, is included in the appendix of this presentation

| Fiscal Y | ear ended Ju | Three Mont<br>Septemb |       |         |
|----------|--------------|-----------------------|-------|---------|
| 2017     | 2018         | 2019                  | 2018  | 2019    |
| \$1,608  | \$5,761      | \$7,429               | \$911 | \$1,761 |
| 744      | 207          | _                     | (79)  | _       |
| 2,742    | _            | _                     | _     | —       |
| 170      | 659          | 564                   | 3     | 132     |
| 39       | 374          | (79)                  | —     | _       |
| 350      | —            |                       | —     | _       |
| 160      | 51           | 530                   | 238   | 99      |
| —        | (425)        | —                     | —     | —       |
| —        | (863)        | —                     | —     | —       |
| (1,881)  | (42)         | 445                   | (35)  | (65)    |
|          | 1,472        |                       |       |         |
| 2,324    | 1,433        | 1,460                 | 127   | 166     |
| 3,932    | 7,194        | 8,889                 | 1,038 | 1,927   |
|          |              |                       |       |         |
| 0.11     | 0.41         | 0.50                  | 0.06  | 0.12    |
| 0.16     | 0.10         | 0.10                  | 0.01  | 0.01    |
| 0.27     | 0.51         | 0.59                  | 0.07  | 0.13    |



## **NON-GAAP RECONCILIATIONS**

#### LIFEVANTAGE

#### EBITDA and Adjusted EBITDA

(Unaudited, in thousands)

GAAP net income Interest expense Provision for income taxes Depreciation and amortization **Non-GAAP EBITDA:** Adjustments: Stock compensation expense

Other expense, net

Other adjustments

Total adjustments

Non-GAAP Adjusted EBITDA:

|       |     | Fiscal Year |         | Three Months ended<br>September 30, |         |  |  |
|-------|-----|-------------|---------|-------------------------------------|---------|--|--|
| 2017  | 7   | 2018        | 2019    | 2018                                | 2019    |  |  |
|       |     |             |         |                                     |         |  |  |
| \$1,6 | 808 | \$5,761     | \$7,429 | \$911                               | \$1,761 |  |  |
| 5     | 570 | 456         | 323     | 110                                 | 48      |  |  |
| 1,3   | 802 | 3,787       | 1,801   | 254                                 | 689     |  |  |
| 1,6   | 643 | 1,325       | 1,895   | 441                                 | 536     |  |  |
| 5,1   | 23  | 11,329      | 11,448  | 1,716                               | 3,034   |  |  |
|       |     |             |         |                                     |         |  |  |
| 2,6   | 647 | 3,196       | 5,525   | 1,333                               | 1,372   |  |  |
| 9     | 69  | 319         | 261     | 49                                  | 80      |  |  |
| 4,3   | 348 | 66          | 1,015   | 162                                 | 231     |  |  |
| 7,9   | 964 | 3,581       | 6,801   | 1,544                               | 1,683   |  |  |
| 13,0  | )87 | 14,910      | 18,249  | 3,260                               | 4,717   |  |  |

\* A reconciliation of non-GAAP items, including Adjusted EBITDA, Adjusted Net Income and Adjusted Earnings per Diluted Share, is included

